

#### **French Language Services Policy**

Portfolio Strategy Transformation Engagement

Department Community Engagement

Version Number 3.2

Published Date 09/05/2025

Effective Date 09/01/2022

This provincial policy supersedes any and all local policies directing activity covered in this policy. All local policies that are replaced must be archived and maintained per local processes.

Where local differences in procedure tied to this policy cannot yet be fully standardized to a provincial approach, these differences will be captured in the local procedure.

#### **Definitions:**

Term	Definition
Active offer	Active offer means that FLS are offered to the patient/family upon
	first contact and throughout their patient journey. The onus is on
	Ontario Health atHome and its contracted service provider
	organizations to actively offer services in French, rather than wait for
	the patient, family member, caregiver or health care partner to
	request it. Active offer of health services in French is the regular and
	permanent offer of services to the Francophone population. Active
	offer of services respects the principle of equity, aims for service
	quality comparable to that provided in English, is linguistically and
	culturally appropriate to the needs and priorities of Francophones,
	and an important contributing factor to their safety.
Designated Bilingual	Designated Bilingual Positions are those that are identified as
Position (DBP)	requiring French language proficiency in order to serve our French
	speaking population and ensure service continuity. Each designated
	bilingual position requires a specific level of French language
	proficiency for oral and/or written skills as defined by the position,

Term	Definition		
	the linguistic profile of the community, and the level of interaction		
	with patients, family members and the public.		
<b>Designated Areas</b>	In 1986, the French Language Services Act designated specific		
(DA)	areas (In 2022 there are 26 areas) where FLS must be provided by		
	government agencies. About 80% of Franco-Ontarians live in a		
	designated area. For an area to obtain designation, French-speaking		
	residents must usually make up at least 10% of the population. In		
	urban centres, the French-speaking population must usually be at		
	least 5,000.		
Francophone	People whose mother tongue is French, as well as those whose		
	mother tongue is neither French nor English but who have a		
	particular knowledge of French as an official language and use		
	French at home.		
Senior Leadership	Refers to Ontario Health atHome Chief Executive Officer (CEO),		
Semor Leadership	Chiefs, Vice-Presidents, and Director level roles.		
	emers, vice i residents, and pirector level roles.		
Service Provider	Refers to all service providers contracted by Ontario Health atHome		
Organizations (SPOs)	to deliver home and community care services to patients.		
Internal Ontario	Refers to all front line patient services delivered by individuals		
Health atHome Staff	directly employed by Ontario Health atHome which may include but		
	is not limited to care coordination, care coordination assistants,		
	therapies, nursing, nursing practitioners.		
Preferred official	Refers to the language the patient identifies as being the language in		
language	which the patient is most comfortable receiving their home and		
ialiguage	community care services. It is a very important patient centered		
	question that aims to make sure that the patient can communicate		
	effectively with their health care provider, understand the services		
	provided (including care instructions) and give informed consent.		
	promises (mensum care monactions) and give informed consent.		

#### **Purpose:**

The purpose of the Provincial French Language Services (FLS) policy is to ensure that Ontario Health atHome fully meets its obligations as a Crown Corporation under the French Language Services Act (FLSA), Section 29.1 of Regulation O.Reg.187/22 under the Connecting Care Act, 2019, and Active Offer Regulations in actively offering our services in both official languages. Ontario Health atHome recognizes that language and culture play an essential role in the provision of health care services. Access to high-quality health services offered in French is necessary to achieving its vision of healthy people and healthy communities. This policy enables a consistent, inclusive and equitable approach to the provision of French Language Services in meeting the needs of our Francophone patients, their families, and caregivers, across Ontario.

#### Scope:

This policy applies to all employees of Ontario Health atHome, as well as Board members, students, volunteers, Community of Advisors, and contracted service provider organizations (SPOs), as indicated in the document.

#### **Policy:**

Ontario Health atHome is committed to active offer to ensure effective delivery of services to Francophone patients, families, and caregivers.

#### **Procedure:**

# POSITION RESPONSIBLE ACTION The Board of Directors (Board) demonstrates knowledge and support of Ontario Health atHome to fully meet its obligations as a Crown Corporation under the FLSA. Annually, the Board is informed and receives an annual report on the implementation of French Language Health Services (FLHS) in Ontario Health atHome. The Board plays a key role in ensuring expectations are communicated throughout the organization and ensures accountability on all parameters of this Policy. Although Board members are appointed through the Public Appointments Secretariat, it endeavours to have Francophone and French speaking members as part of the Board composition reflective of the percentage of the population that identify as Francophone within the Province.

POSITION RESPONSIBLE	ACTION
Leadership	Representation of Francophone and French speaking leaders within the organization from the Manager level and above brings a skill set of French speaking ability that serves to advance the development of, and compliance with French Language Services policies and procedures throughout the organization. Reasonable efforts are made to ensure that the percentage of leaders speaking French is representative of the percentage of the population that identify as Francophone in each respective Ontario Health atHome region.
Reporting	The Annual French Language Health Services Report, coordinated across Ontario by the Director, Community Engagement, is reported through the Ministry of Health's French Language Health Services Database (FLHSD). This report will be presented annually to the Board of Directors.
	An annual report on French Language Services is also to be produced for the Ministry of Francophone Affairs, coordinated by the Director, Community Engagement.
	Contracted service provider organizations report their compliance with the requirements for the delivery of French Language Services on an annual basis via the Service Provider Annual Report template.
	Progress made on FLS commitments is reported through the Annual Business Plan as a priority.
Planning	Ontario Health atHome works with the French Language Service Entities to embed the FLS perspective in health system processes, structures and programs that are part of the organization's mandate.
	The Annual Business Plan defines a focus on FLS delivery, outlining efforts planned for the year ahead.
	Annual reporting on FLS services is sent to the Office of French Language Services at the Ministry of Health through the French Language Health

POSITION	
RESPONSIBLE	ACTION
	Services Database. Reports generated are shared with the Provincial FLS
	Committee for review and recommendations, as well as the Senior
	Leadership Team and the Board.
Patient Services	Ontario Health atHome has an obligation to provide active offer to its callers
	seeking information and/or referral related to patient services.
	By making a verbal active offer on first point of contact and at every step
	along the patient journey, the employee assumes the responsibility to
	determine the preferred official language of the patient, caller or member of the public who requests information on services.
	An active offer means that the employee is accountable to indicate that
	services are available in both French and English, and to inquire, determine
	and confirm the patient's language preference, as opposed to the onus being
	on the patient to request access to services in either official language. After
	a patient indicates preference for FLS, this preference is recorded in the
	Client Health and Related Information System (CHRIS) so that all future
	communications continue in French, including the provision of patient
	information and patient care plan. Ontario Health atHome enable CHRIS
	settings to record mother tongue, oral, and written preferences of patients
	and substitute decision maker/primary contact (if applicable).
Access to French	Once preferred language of service has been identified as French, the patient
Speaking Ontario	is assigned to staff who will provide service in French. Alternate local
Health atHome Staff	bilingual or Francophone Ontario Health atHome staff within individual
	Ontario Health atHome geographies may be used to support the provision of care as needed.
	Where Ontario Health atHome is a direct employer and provider of patient
	care through various programs such as Mental Health and Addiction Nursing,
	Telehome Care Nursing, Rapid Response, Nurse Practitioner, therapy
	services, it is responsible for ensuring that a number of positions are
	designated as bilingual, in accordance with the relative percentage of

Francophone population in the community/region.

POSITION RESPONSIBLE	ACTION		
Contracted Service Provider Organizations	Service providers are responsible to provide active offer to patients and assign French-speaking staff to provide care. Requirements for the provision of French Language Services and reporting on performance are identified in the Service Provider Organization contracts.		
Communications	<ul> <li>Ontario Health atHome ensures that the public and patient facing materials it produces are available in both official languages. This includes, but is not limited to: <ul> <li>Inquiries made through Reception;</li> <li>Automated Messages/Voice Mail, as appropriate within designated areas;</li> <li>Visual identity and public facing documents including signage, display stands, posters, banners, press releases, brochures, local and provincial websites and other documents released to the public including promotional materials and social media platforms;</li> <li>Patient information materials such as the Patient Bill of Rights, Patient Welcome booklets, patient handouts, thank you cards, sympathy cards, and other patient facing documents;</li> <li>Job postings and promotion of job postings for any designated bilingual positions and others where operationally feasible;</li> <li>Memos to sector health system partners (unless emergency, upon which French can follow);</li> <li>Care planning and discharge documents.</li> </ul> </li> </ul>		
	Correspondence, including voicemail, email and letters received in French from patients, families, caregivers, health system partners, MPPs, and the media are automatically responded to in French.		
	Ontario Health atHome provides a central translation service for public facing documents from English to French and French to English. Requests are submitted to <a href="mailto:Translation.Services@ontariohealthathome.ca">Translation.Services@ontariohealthathome.ca</a> .		
Patient Relations	Ontario Health atHome staff representatives address complaints specifically about the receipt of services in French. Should these complaints not be		

POSITION
RESPONSIBLE

#### **ACTION**

resolvable by staff, the local complaints escalation process is followed. Please refer to your local Complaints and Appeals Policy.

Patients who express a language preference and who have not been served in French may file a complaint with their Care Coordinator through the formal Complaints, Appeals and Feedback process detailed on the Ontario Health atHome website, or through the <a href="Ombudsman Ontario">Ombudsman Ontario</a>, French Language Services Commissioner of Ontario, 1-866-246-5262 or 416-847-1515.

#### **Patient Experience**

Patient experience feedback surveys such as the Client and Caregiver Experience Evaluation survey, and the Voices surveys are provided/administered to Francophone patients, families, and caregivers in French and include the evaluation of patient satisfaction on the delivery of services in French.

#### Community Engagement

Ontario Health atHome staff take into account the cultural realities and perspectives of Francophones, respond to their needs and demonstrate a commitment to active engagement of the Francophone population in community engagement activities, including translation of materials and enabling participation in French. Ontario Health atHome staff collaborate with the French Language Health Planning Entities to ensure we are meeting the needs of Francophone patients in our communities.

#### **Business Analytics**

Databases and platforms used by Ontario Health at Home staff will have the ability to track and share information about unique patients served who are Francophone. All data indicators should be able to be tracked by linguistic preference. This data will be embedded into reporting.

# Responsibilities of Staff

All Ontario Health at Home Staff:

 Are orientated to their obligations under the FLSA and Connecting Care Act, 2019 and Regulations, and Active Offer Regulations. Staff shall demonstrate appropriate knowledge and awareness of the roles and responsibilities of Ontario Health atHome with respect to the provision of FLS.

#### POSITION RESPONSIBLE

#### **ACTION**

- Complete training on the Provincial FLS Policy, active offer training and refresher courses as assigned through their learning management systems.
- Apply and promote the principles of active offer throughout the health care system.
- Respect the language of correspondence from the public and patients, families, and caregivers by ensuring that all correspondence received in French is answered in French within the same response times as English correspondence.

#### **Active Offer Training**

All staff, including new hires, shall receive active offer training with a desired completion rate of 100%. Training is delivered via an external e-Learning platform (activeoffertraining.ca), administered by the Réseau du mieux-être francophone du Nord de l'Ontario. Training highlights the importance of linguistic and cultural competency in ensuring positive experiences and outcomes of care.

All staff are required to complete the first 3 modules and management & HR required to complete an additional 3 modules.

#### **Ongoing Updates**

As required, the Director of Community Engagement provides ongoing education to keep Ontario Health atHome staff informed of changes in legislation, new processes, and projects related to French Language Services.

#### Language Skills Development

Ontario Health atHome encourages employees to develop their French language skills. Depending on role and function, appropriateness of language training, organizational need, and budget, FLS education programs may be available to employees. Employees interested in French language development should consult with their Managers.

# Human Resources / Staffing

Human Resources supports an enhanced focus on recruitment, training and development of a Francophone and bilingual workforce.

**Identification of Francophone & Bilingual Staff** 

#### POSITION RESPONSIBLE

#### **ACTION**

Human Resources works with Patient Services management to identify which roles within the organization should be designated bilingual and to what level of proficiency is required. The requirement for a position to be a Designated Bilingual Position is re-evaluated as positions become vacant, or upon creation of a new position. Patient Services Managers, in collaboration with HR, assess the need for DBPs based on multiple factors including operational needs, designated geography, Francophone patient population, patient caseloads, and overall team capacity to meet patients, family, caregiver and public bilingual language requirements.

Human Resources maintains a record of DBPs and bilingual staff and is able to provide Patient Services with a current inventory of DBPs and bilingual staff that can be connected to any patient, family, caregiver, or member of the public who wishes to receive service in French.

#### Recruitment

As we work towards building a bilingual workforce, efforts will be made to post Designated Bilingual Positions (DBPs) and other positions in French and English where operationally feasible. Every position posted or advertised will specify language requirements.

Job postings for DBPs indicate that bilingualism is a requirement of employment. In some instances, job postings for positions that are not DBPs may indicate that bilingualism is an asset (as opposed to a requirement).

Targeted recruitment efforts may be required in order to elicit the desired Francophone candidates for designated positions. Human Resources identifies and leverages local and regional Francophone resources to maximize targeted recruitment.

#### **Evaluation and Selection of Candidates for Designated Bilingual Positions**

There are three elements to recruitment for DBPs with regards to French language abilities: screening, interviews and proficiency testing.

 Interviews are conducted with candidates as part of the selection process. Human Resources staff conducting the

#### POSITION RESPONSIBLE

#### **ACTION**

interviews will endeavour to speak with candidates for DBPs in French to informally screen French oral comprehension and expression skills.

- Human resources staff will endeavour to ensure that the selection committees for DBPs include at least one bilingual person and include interview questions in French to help assess the candidate's oral comprehension and expression in French. The informal assessments provided at the phone screen and/or interview stage help determine whether the candidate's French language skills are adequate to consider for testing.
- Formal language testing will occur before an offer of employment is made. Human Resources will schedule language testing.

### French Language Services Committees

The Provincial FLS Committee supports a consistent, inclusive and equitable approach to the delivery of FLS thus meeting the needs of our Francophone patients, their families, and caregivers across Ontario and the Provincial FLS Committee ensures our collective compliance under the *French Language Services Act*, Regulations under the *Connecting Care Act*, 2019, and *Active Offer Regulations*. The work of this Committee presents an opportunity for building on best practices by sharing across geographies as our organization works as one.

Local FLS Committees and working groups focus on operationalizing the requirements outlined in the Provincial FLS policy.

# Inclusive Culture and French Services for Ontario Health atHome Staff

For internal operational purposes, English is the language of business at Ontario Health atHome. However, Ontario Health atHome is committed to and fosters - a culture of inclusiveness and encourages interaction in both official languages.

Employees may request access to information related to pension, benefits, and employee assistance programs in both official languages.

#### **Ontario Health at Home Policy**

POSITION	
RESPONSIBLE ACTION	
Supplies and	Appropriate supplies and equipment are available to staff to ensure quality
Equipment	FLS can be provided. These may include, but are not limited to, French
	keyboards, software, dictionaries and reference documents.

#### **Document Control Record**

#### **Version History**

Version Number	Date Issued	Description
3.2	September 5, 2025	Ombudsman Ontario French Language Services
		Commissioner of Ontario contact information update.
3.1	June 26, 2025 Rebranded to Ontario Health atHome (Policy	
		undertaking review as of June 20, 2025)
3.0	January 29, 2024	Revised Policy
2.0	September 15, 2022	Final
1.9	August 8, 2022	Final Draft

enter review interval i.e. "one year".

#### **References, Related Documents and External Resources:**

<u>The French Language Services Act, and Regulation 407/94 - French Language Health Services - Ministry Programs - Public Information - MOHLTC (gov.on.ca)</u>

Map-designated-areas EN (ontario.ca)

<u>Provision of French Language Services on Behalf of Government Agencies (Regulation 284/11) - French Language Health Services - Ministry Programs - Public Information - MOHLTC</u>

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#### **Document Author, Owner and Sign-Off:**

#### **Author and Owner:**

Author or Owner	Name	Position
Regulatory Steering		
Committee on August 17,		
2022		

#### **Ontario Health atHome Policy**

#### **Policy Approver Sign off:**

Name	Position	Signature	Date
	Senior Leadership Team		01/29/2024
	Senior Leadership Team		09/13/2022