

---

Financial statements of  
North West Local Health  
Integration Network  
O/A Home and Community Care  
Support Services North West

March 31, 2024

---

---

Independent Auditor's Report	1-2
Statement of financial position	3
Statement of operations and changes in net assets	4
Statement of cash flows	5
Notes to the financial statements	6-11

---

---

## Independent Auditor's Report

---

To the Board of Directors of North West Local Health Integration Network O/A Home and Community Care Support Services North West

### Opinion

We have audited the financial statements of North West Local Health Integration Network O/A Home and Community Care Support Services North West (the "LHIN"), which comprise the statement of financial position as at March 31, 2024, statement of operations, statement of changes in net assets (deficit), statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the LHIN as at March 31, 2024, and its results of operations, changes in net assets (deficit) and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the LHIN in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the LHIN's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the LHIN or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the LHIN's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

---

## Independent Auditor's Report (continued)

---

### Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the LHIN's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the LHIN's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the LHIN to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Oakville, Ontario  
June 28, 2024

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Statement of financial position**  
As at March 31, 2024

	Notes	2024 \$	2023 \$
<b>Assets</b>			
Current assets			
Cash		23,122,561	20,931,553
Due from Ministry of Health ("MOH")		1,039,600	200,000
Accounts receivable	12	174,222	178,283
Prepaid expenses		196,855	146,752
		<u>24,533,238</u>	<u>21,456,588</u>
Capital assets			
	3	9,265	23,726
		<u>24,542,503</u>	<u>21,480,314</u>
<b>Liabilities</b>			
Current liabilities			
Accounts payable and accrued liabilities	12	6,654,800	5,703,384
Due to MOH	4	17,878,438	15,753,204
		<u>24,533,238</u>	<u>21,456,588</u>
Deferred capital contributions	5	9,265	23,726
		<u>24,542,503</u>	<u>21,480,314</u>
Commitments and contingencies	6 and 7		
<b>Net assets</b>		<u>—</u>	<u>—</u>
		<u>24,542,503</u>	<u>21,480,314</u>

Approved by the Board

  
\_\_\_\_\_  
Joe Parker, Board Chair

  
\_\_\_\_\_  
Kate Fyfe, Finance, Audit and Information Committee Chair

The accompanying notes are an integral part of the financial statements.

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Statement of operations and changes in net assets**  
Year ended March 31, 2024

	Notes	2024 \$	2023 \$
<b>Revenue</b>			
Revenue from continuing operations			
MOH funding – operations and initiatives		<b>71,607,698</b>	<b>63,345,527</b>
Ontario Health Cancer Care Division		<b>40,175</b>	<b>36,083</b>
Amortization of deferred capital contributions	5	<b>14,461</b>	<b>23,218</b>
Other revenue		<b>336,296</b>	<b>373,764</b>
<b>Total Revenue</b>		<b>71,998,630</b>	<b>63,778,592</b>
<b>Expenses</b>			
Expenses from continuing operations			
Operations and initiatives			
Contracted out			
In-home/clinic services		<b>45,139,063</b>	<b>37,991,272</b>
School services		<b>1,097,776</b>	<b>859,824</b>
Hospice services		<b>844,893</b>	<b>558,795</b>
Salaries and benefits	9	<b>18,426,960</b>	<b>18,057,032</b>
Medical supplies		<b>3,375,068</b>	<b>3,178,691</b>
Supplies and sundry	12	<b>1,186,524</b>	<b>1,285,941</b>
Medical equipment rental		<b>1,179,023</b>	<b>1,047,105</b>
Building and grounds		<b>734,862</b>	<b>776,714</b>
Amortization	3	<b>14,461</b>	<b>23,218</b>
<b>Total expenses</b>		<b>71,998,630</b>	<b>63,778,592</b>
<b>Excess of revenue over expenses</b>		<b>—</b>	<b>—</b>
Net assets, beginning of year		<b>—</b>	<b>—</b>
Excess of revenue over expenses		<b>—</b>	<b>—</b>
Net assets, end of year		<b>—</b>	<b>—</b>

The accompanying notes are an integral part of the financial statements.

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Statement of cash flows**  
Year ended March 31, 2024

---

		<b>2024</b>	<b>2023</b>
	Notes	<u>\$</u>	<u>\$</u>
<b>Operating activities</b>			
Excess of revenue over expenses			
Less amounts not affecting cash			
Amortization of capital assets		<b>14,461</b>	<b>23,218</b>
Amortization of deferred capital contributions	5	<b>(14,461)</b>	<b>(23,218)</b>
		<u>—</u>	<u>—</u>
Changes in non-cash working capital items	8	<b>2,191,008</b>	<b>5,390,915</b>
		<b>2,191,008</b>	<b>5,390,915</b>
<b>Investing activity</b>			
Purchase of capital assets	3	<u>—</u>	<b>(9,332)</b>
<b>Financing activity</b>			
Increase in deferred capital contributions	5	<u>—</u>	<b>9,332</b>
Net increase in cash		<b>2,191,008</b>	<b>5,390,915</b>
Cash, beginning of year		<b>20,931,553</b>	<b>15,540,638</b>
<b>Cash, end of year</b>		<b>23,122,561</b>	<b>20,931,553</b>

The accompanying notes are an integral part of the financial statements.

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Notes to the financial statements**  
March 31, 2024

---

**1. Description of business**

The North West Local Health Integration Network was incorporated by Letters Patent on June 2, 2005 as a corporation without share capital. Following Royal Assent to Bill 36 on March 28, 2006, it was continued under the *Local Health System Integration Act, 2006* (the "Act") as the North West Local Health Integration Network (the "LHIN") and its Letters Patent were extinguished.

Effective June 21, 2017, the Minister of Health and Long-Term Care issued a transfer order under section 34.2 of the *Local Health System Integration Act, 2006* ("LHSIA") and ordered all assets, liabilities, rights and obligations, and all records relating thereto, and all employees of the North West Community Care Access Centre and related records, rights and obligations to be transferred from the North West Community Care Access Centre to the North West LHIN.

On March 7, 2019, the Orders in Council appointing individuals to the Board of Directors of the North West LHIN were revoked, and members of the Board of Directors of Ontario Health ("OH") were cross-appointed to the North West LHIN. The OH Board continued in this capacity until July 1, 2021 when individuals newly appointed to the North West LHIN Board of Directors took effect.

On March 17, 2021, the Ontario Minister of Health issued a transfer order under subsection 40(1) of the *Connecting Care Act, 2019*, in which the Minister ordered specific assets, liabilities, rights and obligations to be transferred from the North West LHIN to Ontario Health. The items transferred were primarily associated with health system planning, funding and integration of the local health system in its geographic area. In addition, certain staff positions of the North West LHIN were transferred to Ontario Health.

On July 8, 2020, the *Connecting People to Home and Community Care Act, 2020* received Royal Assent. This Act made legislative amendments to the *Connecting Care Act, 2019* relating to home and community care and, on May 1, 2022, O. Reg. 187/22 Home and Community Care Services under the *Connecting Care Act, 2019* was proclaimed into force. On the same day, the *Home Care and Community Services Act, 1994* and regulations thereunder were repealed and are no longer in force.

The North West LHIN is a Crown Agent and may exercise its powers only as an agent of the Crown. Limits on the North West LHIN's ability to undertake certain activities are set out in LHSIA. As an agent of the Crown, the North West LHIN is not subject to income taxation.

North West LHIN now operates under the business name Home and Community Care Support Services North West and is responsible for the provision of home and community care services within its geographic area.

The mandate of the LHIN is as follows:

*Provision of community services:*

These services include health and related services, medical supplies and equipment for the care of persons in home and community settings and to provide goods and services to assist caregivers in the provision of care for such persons, to manage the placement of persons into long-term care homes, supportive housing programs, chronic care and rehabilitation beds in hospitals, and to provide information to the public about, and make referrals to, health and social services.

The North West LHIN has entered into an Accountability Agreement with the Ministry of Health ("MOH"), as required under section 18 of the LHSIA, and a Memorandum of Understanding, which provides the framework for the North West LHIN's accountabilities and activities.



**2. Significant accounting policies**

The financial statements of the LHIN are the representations of management, prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations including the 4200 series standards, as issued by the Public Sector Accounting Board. Significant accounting policies adopted by the LHIN are as follows:

*Revenue recognition*

The LHIN follows the deferral method of accounting for contributions. Contributions from the MOH represent externally restricted contributions which must be spent within the fiscal year provided. Unspent contributions from the MOH are set up as repayable to the MOH at the end of the year. Unrestricted contributions are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

*Ministry of Health Funding*

The LHIN is funded by the Province of Ontario in accordance with the Ministry-LHIN Accountability Agreement (“MLAA”), which describes budgetary arrangements established by the MOH. The Financial Statements reflect funding arrangements approved by the MOH. The LHIN cannot authorize payments in excess of the budgetary allocation set by the MOH. Due to the nature of the Accountability Agreement, the LHIN is economically dependent on the MOH. LHIN Financial Statements include LHIN operating funds included in the Ministry-LHIN Accountability Agreement and as amended by the Ministry of Health funding letters.

*Capital assets*

Purchased capital assets are recorded at cost. Repairs and maintenance costs are charged to expense. Betterments, which extend the estimated life of an asset, are capitalized.

Capital assets are amortized on a straight-line basis based on their estimated useful life as follows:

Computer equipment and software	3 years
Furniture and equipment	3-10 years
Medical equipment	5 years
Leasehold improvements	Over the term of the lease

One half of the amortization will be charged in the year of acquisition.

*Deferred capital contributions*

Contributions received for the purchase of capital assets are deferred and amortized to income at the same rate as the corresponding capital asset.

*Financial instruments*

Financial assets and liabilities are measured at amortized cost, with the exception of cash that is measured at fair value. Financial instruments measured at amortized cost are initially recognized at cost, and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Notes to the financial statements**  
March 31, 2024

---

**2. Significant accounting policies (continued)**

*Financial instruments (continued)*

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations and changes in net assets.

*Use of estimates*

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant estimates include amortization rates for capital assets and certain accruals. Actual results could differ from those estimates.

**3. Capital assets**

	<b>Cost</b>	<b>Accumulated amortization</b>	<b>2024 Net book value</b>	2023 Net book value
	\$	\$	\$	\$
Computer equipment and software	457,612	452,946	4,666	7,776
Furniture and equipment	1,516,257	1,516,257	—	—
Medical equipment	203,000	198,401	4,599	15,950
Leasehold improvements	89,603	89,603	—	—
	<b>2,266,472</b>	<b>2,257,207</b>	<b>9,265</b>	<b>23,726</b>

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Notes to the financial statements**  
March 31, 2024

---

**4. Due to MOH**

In accordance with the MLAA, the LHIN is required to be in a balanced position at year end. Any funding received from the MOH in excess of expenses incurred, is required to be returned to the MOH. The MOH requires any deficits incurred to be remediated by the LHIN generating a surplus equal to the deficit, in the following fiscal year. All interest income earned by the LHIN is payable to the MOH.

The amount due to the MOH at March 31 is made up as follows:

	<b>2024</b>	2023
	\$	\$
Due to MOH, beginning of year	<b>15,753,204</b>	10,597,048
Funding repaid to MOH	<b>(75,563)</b>	
Funding repayable to the MOH related to current year activities	<b>762,051</b>	4,488,476
Interest income for the current year	<b>1,438,746</b>	667,680
Due to MOH, end of year	<b>17,878,438</b>	15,753,204

**5. Deferred capital contributions**

Deferred capital contributions represent the unamortized amount of contributions received for the purchase of capital assets. Deferred capital contributions are amortized to income at the same rate as the corresponding capital asset. The changes in the deferred capital contributions balance are as follows:

	<b>2024</b>	2023
	\$	\$
Balance, beginning of year	<b>23,726</b>	37,612
Capital contributions received during the year	<b>—</b>	9,332
Amortization for the year	<b>(14,461)</b>	(23,218)
Balance, end of year	<b>9,265</b>	23,726

**6. Commitments**

The LHIN has commitments under various operating leases related extending to 2026 as follows:

	\$
2025	225,574
2026	29,249
	<u>254,823</u>

**North West Local Health Integration Network**  
**O/A Home and Community Care Support Services North West**  
**Notes to the financial statements**  
March 31, 2024

---

**7. Contingencies**

The LHIN has been named as defendants in various claims due to the nature of its operations as well as grievances filed by its various unions. Management has recorded its best estimate of the outcome of these claims in these financial statements.

The LHIN is a member of the Healthcare Insurance Reciprocal of Canada (HIROC), which is a pooling of the liability insurance risks of its members. Members of the pool pay annual premiums that are actuarially determined. HIROC members are subject to reassessment for losses, if any, experienced by the pool for the years in which they are members, and these losses could be material. \$Nil reassessments have been made to March 31, 2024.

Should these result in additional revenues or costs, the difference will be recorded in the year of settlement.

**8. Change in non-cash working capital items**

	<b>2024</b>	2023
	\$	\$
Due from MOH	<b>(839,600)</b>	831,700
Accounts receivable	<b>4,061</b>	(15,274)
Prepaid expenses	<b>(50,103)</b>	(32,133)
Accounts payable and accrued liabilities	<b>951,416</b>	(549,534)
Due to MOH	<b>2,125,234</b>	5,156,156
Total change in non-cash working capital items	<b>2,191,008</b>	5,390,915

**9. Pension plan**

The LHIN contributes to the Healthcare of Ontario Pension Plan ("HOOPP"), which is a multi-employer plan, on behalf of approximately 211 members of its staff. The plan is a defined benefit plan, which specifies the amount of retirement benefit to be received by the employees, based on the length of service and rates of pay. The amount contributed to HOOPP for fiscal 2024 was \$1,354,168 (\$1,356,665 in 2023) for current service costs and is included as an expense in the Statement of Financial Operations. The last actuarial valuation completed by HOOPP as of December 31, 2023, disclosed net assets available for benefits of \$112,635,000,000 with pension obligations of \$102,450,000,000, resulting in a surplus of \$10,181,000,000.

## **10. Financial risk**

The LHIN through its exposure to financial assets and liabilities, has exposure to credit risk and liquidity risk as follows:

- (i) Credit risk relates to the potential that one party to a financial instrument will fail to discharge an obligation and incur a financial loss. The maximum exposure to credit risk is the carrying value reported in the statement of financial position. Credit risk is mitigated through collection practices and the diverse nature of amounts with accounts receivable.
- (ii) Liquidity risk is the risk that the LHIN will not be able to meet all cash flow obligations as they come due. The LHIN mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and cash flow analysis.

## **12. Related party balances and transactions**

The NW LHIN is related to other LHIN entities by virtue of having a common controlling board of Directors and CEO. The NW LHIN incurred costs totaling \$176,613 during the year ended March 31, 2024 (March 31, 2023 - \$92,518) which are payable to North East and South West LHINs for shared cost recoveries. The NWLHIN made payments for expenses on behalf of Central LHIN during the year ended March 31, 2024 totaling \$14,345. These transactions were incurred in the normal course of operations and were measured at exchange amount. Included in accounts payable and accrued liabilities is \$102,140 (March 31, 2023- \$55,263) due to other LHIN entities. Included in accounts receivable is \$14,345 due from Central LHIN.

## **13. The Convenient Care at Home Act**

On December 4th, 2023, the Convenient Care at Home Act, 2023 received royal assent. When proclaimed on a day named by the Lieutenant Governor, it will amend the Connecting Care at Home Act, 2019 (the "CCA") and consolidate the 14 Local Health Integration Networks into a new service organization named Ontario Health atHome. LHINs would no longer exist, and the Local Health System Integration Act, 2006 (LHSIA), would be repealed.

Ontario Health atHome would assume all staff, service contracts with Service Provider Organizations (SPOs), and assets, liabilities, rights, and obligations of the LHINs. Ontario Health (OH) would be responsible for funding and overseeing Ontario Health atHome, and Ontario Health atHome would be a Crown agency, a subsidiary of Ontario Health and a health service provider (HSP) under the CCA.